# STATE OF OHIO EQUAL EMPLOYMENT OPPORTUNITY REQUIREMENTS & BID CONDITIONS FOR OPWC-ASSISTED CONSTRUCTION PROJECTS

The attached materials are provided for use by local subdivisions in receipt of financial assistance from the Ohio Public Works Commission for the development or redevelopment of capital infrastructure improvements. The materials relate to the State of Ohio's equal employment opportunity requirements for contractors when they participate in State-assisted construction projects.

These materials must be inserted into the contracting subdivision's bidding documents for such State-assisted projects, and must be regarded as an integral component of the bidder's response. The bidder must, as a part of its bid response: elect one of the two Bidder's Affirmative Action Requirements, adopt the Bidder's EEO Covenants, and complete the Bidder's Certification. Failure to complete the required sections may cause the bidder's proposal to be rejected as being non-responsive to the State's Equal Employment Opportunity Requirements and in noncompliance with the State Equal Employment Opportunity Bid Conditions. In addition, the bidder must submit a copy of a valid Certificate of Compliance for Equal Employment Opportunity purposes prior to the execution of a contract.

Should there be any questions regarding the use or meaning of any portion of these materials, the best answers can be received from the Equal Opportunity Division at 30 East Broad Street, 18th Floor, Columbus, Ohio 43266-0408, Phone (614) 466-8380.

# STATE OF OHIO EQUAL EMPLOYMENT OPPORTUNITY REQUIREMENTS AND BID CONDITIONS FOR OPWC-ASSISTED CONSTRUCTION PROJECTS

### NOTICE TO CONTRACTORS:

The provisions of the Ohio Administrative Code (OAC) 123:2-3-02 through 124:2-9 regarding Equal Employment Opportunity on State Construction Contracts and State-assisted Construction Contracts, and OAC 123:2-3-02 through 123:2-9 regarding Equal Employment Opportunity and Female Utilization Goals are applicable to this project, and each contractor will be required to comply in all aspects of these provisions.

## **CERTIFICATE OF COMPLIANCE FOR EEO PURPOSES:**

All prime contract bidders on the project must submit prior to the execution of a contract a copy of a valid Certificate of Compliance for Equal Employment Opportunity purposes as issued by the State Equal Employment Opportunity Coordinator. The Certificate of Compliance must be electronically submitted through the following website: <u>http://das.ohio.gov/EDD/CCertofCompliance.htm</u>

>>> Does this bidder have a valid Certificate of Compliance? \_\_\_\_\_Yes \_\_\_\_\_No

>>> If "No" to the above, will this bidder be able to obtain a valid Certificate of Compliance prior to the execution of a contract? \_\_\_\_\_Yes \_\_\_\_\_No

Bidder must provide a "Yes" answer to one or the other of the above questions.

### **BIDDER'S AFFIRMATIVE ACTION REQUIREMENTS:**

Each prime contract bidder <u>must</u> submit an Affirmative Action Program regarding equal employment opportunity to and receive approval from the State Equal Employment Opportunity Coordinator prior to the bid opening, **OR** the prime contract bidder <u>must</u> evidence within its bid the adoption of the Minority Manpower Utilization Goals and Timetables set forth in "Appendix A" and the Specific Affirmative Action Steps set forth in "Appendix B" of the State Equal Employment Opportunity Bid Conditions.

>>> The prime contract bidder has prepared and submitted an Affirmative Action Program to the State Equal Employment Opportunity Coordinator and that program has been approved by the State Equal Employment Opportunity Coordinator prior to the bid opening ? \_\_\_\_Yes \_\_\_\_No

#### OR

>>> With this bid response, the prime contract bidder hereby adopts the Minority Manpower Utilization Goals and Timetables set forth in Appendix "A" and the Specific Affirmative Action Steps set forth in Appendix "B" of the State Equal Employment Opportunity Bid Conditions ? \_\_\_\_Yes \_\_\_\_No

#### Bidder must provide a "Yes" answer to one or the other of the above affirmative action alternatives.

#### **BIDDER'S EEO COVENANTS:**

Throughout its performance of any contract awarded to it on this State-assisted project, the prime contract bidder agrees to the following covenants:

(1) The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, national origin, ancestry or sex. The contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, national origin, ancestry or sex. Such action shall include, but is not limited to, the following: Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship.

The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.

- (2) The contractor will in all solicitations or advertisements for employees placed by or on behalf of the prime contractor; state that all qualified applicants will receive consideration for employment without regard to race, color, religion, national origin, ancestry or sex.
- (3) The contractor will send to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding, a notice to be provided by the State Administering Agency advising the said labor union or workers' representatives of the contractor's commitments under this covenant and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- (4) The contractor will comply with all provisions of the Ohio Department of Administrative Services, Equal Opportunity Division and with the implementing rules, regulations and applicable orders of the State Equal Employment Opportunity Coordinator.
- (5) The contractor agrees to fully cooperate with the State Administering Agency, the State Equal Employment Opportunity Coordinator and with any other official or agency, or the State or Federal government which seeks to eliminate unlawful employment discrimination, and with all other State and Federal efforts to assure equal employment practices under its contract and the contractor shall comply promptly with all requests and directions from the State Administering Agency, the State Equal Employment Opportunity Coordinator and any of the State of Ohio officials and agencies in this regard, both before and during construction.
- (6) Full cooperation as expressed in clause (5), above, shall include, but not be limited to, being a witness and permitting employees to be witnesses and complainants in any proceeding involving questions of unlawful employment practices, furnishing all information and monthly utilization work hour reports required by the OAC 123: 2-9-01 and by the rules, regulations and orders of the State Equal Employment Opportunity Coordinator pursuant thereto, and permitting access to its books, records, and accounts by the State Administering Agency and the State Equal Employment Opportunity Coordinator for purposes of investigation to ascertain compliance with such rules, regulations and orders. Specifically, contractors will submit workforce utilization reports to the State Equal Opportunity Coordinator by the 10th of each month. The monthly reports must be electronically submitted through the following website: http://das.ohio.gov/EOD/CCInputForm29.htm

7) In the event of the contractor's noncompliance with the nondiscrimination clauses of its contract or with any of the said rules, regulations, or orders, its contract may be canceled, terminated, or suspended in whole or in part and the contractor may be declared ineligible for further State Contracts or State-assisted Construction Contracts in accordance with procedures authorized in OAC 123:2-3 through 2-9 and such other sanctions may be instituted and remedies invoked, as provided in OAC 123:2-3 through 2-9 or by regulation, or order of the State Equal Employment Opportunity Coordinator, or as otherwise provided by law.

In the event that its contract is terminated for a material breach of OAC 123:2-3 through 2-9 the contractor shall become liable for any and all damages which shall accrue to the State Administering Agency and Applicant and the State of Ohio as a result of said breach.

- (8) The contractor will require the inclusion of language reflecting these same eight covenants within every subcontract or purchase order it executes in the performance of its contract unless exempted by rules, regulations or orders of the State Equal Employment Opportunity Coordinator issued pursuant to O.A.C. 123:2-3-02 so that these provisions will be binding upon each subcontractor or vendor. The contractor will take such actions as the Administering Agency may direct as a means of enforcing such provisions, including sanctions for noncompliance; provided, however, that in any litigation with a subcontractor, vendor or other party as a result of such direction by the State Administering Agency, the contractor may be requested to protect the interests of the State.
- >>> The prime contract bidder hereby adopts the foregoing covenants ? \_\_\_\_Yes \_\_\_\_No

### **BIDDER'S CERTIFICATION:**

The undersigned, being a duly authorized officer of the prime contract bidder, does hereby certify to and agree with the foregoing statements and covenants regarding its subscription to the State's Equal Employment Opportunity Requirements for State-assisted Construction Contracts.

Signature of Authorized Officer Date

Title

>>> PLEASE NOTE: Only a bidder possessing a valid certificate will be awarded a contract pursuant to Chapter 153 of the Revised Code by an owner referred to in section 153.01 of the Revised Code. Application shall be made at least ten working days prior to the date that the bidder expects to receive the certificate. The bidder's failure to elect one of the two Bidder's Affirmative Action Requirements, adopt the Bidder's EEO Covenants, and complete the foregoing certification may cause the bidder's proposal to be rejected as being non-responsive to the State's Equal Employment Opportunity Requirements and in non-compliance with the State Equal Employment Opportunity Bid Conditions. In addition, the bidder must, prior to the execution of a contract, submit to the local subdivision a valid Certificate of Compliance for Equal Employment Opportunity purposes.

#### **"APPENDIX A" OF THE STATE EEO BID CONDITIONS**

#### MINORITY MANPOWER UTILIZATION GOALS AND TIMETABLES

The following minority goals listed are expressed in terms of percentages of work hours for each trade to be used by the contractor in a designated area. Designated areas are defined as Ohio's Standard Metropolitan Statistical Areas (SMSA). They are: Akron, Cincinnati, Cleveland, Columbus, Dayton, Toledo and Youngstown-Warren. In cases where the project is not located in a designated area, the contractor may adopt minority utilization goals of the near/nearest designated area.

AKRON		CINCINNATI		COLUMBUS	
Trade		Trade		Trade	
Asbestos Workers	10.0%	Asbestos Workers	9.0%	Asbestos Workers	10.0%
Boilermakers	10.0%	Boilermakers	9.0%	Boilermakers	10.0%
Bricklayers	10.0%	Carpenters	10.0%	Bricklayers	10.0%
Electricians	10.0%	Elevator Constructors	11.0%	Carpenter	10.0%
Elevator Constructors	10.0%	Floor Layers	10.0%	Cement Mason	10.0%
Glaziers	10.0%	Glaziers	10.0%	Elevator Constructors	10.0%
Ironworkers	10.0%	Lathers	10.0%	Glaziers	10.0%
Operating Engineers	10.0%	Marble, Tile & Terrazzo		Ironworkers	10.0%
Painters	10.0%	Workers & Helpers	8.0%	Lathers	10.0%
Plasterers	10.0%	Millwrights	10.0%	Operating Engineers	10.0%
Plumbers	10.0%	Operating Engineers	11.0%	Painters	10.0%
Roofers	10.0%	Painters	11.0%	Plasterers	10.0%
Sheet Metal Workers	10.0%	Pipefitters	11.0%	Plumbers&Pipefitters	10.0%
Plasterers	10.0%	Roofers	10.0%	Plumbers	11.0%
Sheet Metal Workers	10.0%	Sheet Metal Workers	11.0%	Other Trades	10.0%
		Other Trades	11.0%		
CLEVELAND					
CLEVELAND		DAYTON		YOUNGSTOWN - WAR	REN
CLEVELAND Trade		DAYTON Trade		YOUNGSTOWN - WAR	REN
	17.0%		11.0%		REN 9.0%
Trade	17.0% 10.0%	Trade	11.0% 11.0%	<u>Trade</u> Asbestos Workers	
Trade Asbestos Workers Boilermakers		<u>Trade</u> Asbestos Workers Boilermakers		<u>Trade</u> Asbestos Workers Bricklayers	9.0%
Trade Asbestos Workers Boilermakers Carpenters	10.0% 16.0%	<u>Trade</u> Asbestos Workers Boilermakers Carpenters	11.0% 11.0%	<u>Trade</u> Asbestos Workers Bricklayers Carpenters	9.0% 9.0% 9.0%
Trade Asbestos Workers Boilermakers Carpenters Electricians	10.0% 16.0% 20.0%	<u>Trade</u> Asbestos Workers Boilermakers Carpenters Electricians	11.0% 11.0% 11.0%	<u>Trade</u> Asbestos Workers Bricklayers Carpenters Electrical Workers	9.0% 9.0% 9.0%
Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors	10.0% 16.0% 20.0% 16.0%	Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors	11.0% 11.0% 11.0% 11.0%	Trade Asbestos Workers Bricklayers Carpenters Electrical Workers Elevator Constructors	9.0% 9.0% 9.0% 9.0%
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Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Glaziers Ironworkers	10.0% 16.0% 20.0% 16.0%	Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Ironworkers Lathers	11.0% 11.0% 11.0% 11.0% 11.0%	Trade Asbestos Workers Bricklayers Carpenters Electrical Workers Elevator Constructors Floor Mechanics	9.0% 9.0% 9.0% 9.0% 9.0%
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TradeAsbestos WorkersBoilermakersCarpentersElectriciansElevator ConstructorsGlaziersIronworkersOperating EngineersPaintersPipefitters	10.0% 16.0% 20.0% 16.0% 17.0% 13.0% 17.0% 17.0% 17.0%	Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Ironworkers Lathers Millwrights Operating Engineers	11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%	Trade Asbestos Workers Bricklayers Carpenters Electrical Workers Elevator Constructors Floor Mechanics Glaziers Ironworkers Lathers Operating Engineers	9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0%
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Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Glaziers Ironworkers Operating Engineers Painters Pipefitters Plasterers Plumbers	10.0% 16.0% 20.0% 16.0% 17.0% 13.0% 17.0% 17.0% 17.0% 20.0% 17.0%	Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Ironworkers Lathers Millwrights Operating Engineers Painters Plumbers Sheet Metal Workers	11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%	Trade Asbestos Workers Bricklayers Carpenters Electrical Workers Elevator Constructors Floor Mechanics Glaziers Ironworkers Lathers Operating Engineers Painters & Pipefitters & Steamfitters	9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0%
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Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Glaziers Ironworkers Operating Engineers Painters Pipefitters Plasterers Plumbers Roofers Other Trades	10.0% 16.0% 20.0% 16.0% 17.0% 13.0% 17.0% 17.0% 17.0% 20.0% 17.0%	Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Ironworkers Lathers Millwrights Operating Engineers Painters Plumbers Sheet Metal Workers	11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%	Trade Asbestos Workers Bricklayers Carpenters Electrical Workers Elevator Constructors Floor Mechanics Glaziers Ironworkers Lathers Operating Engineers Painters & Pipefitters & Steamfitters Sheet Metal Workers Teamsters & Chauffeurs	9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0%
Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Glaziers Ironworkers Operating Engineers Painters Pipefitters Plasterers Plumbers Roofers	10.0% 16.0% 20.0% 16.0% 17.0% 13.0% 17.0% 17.0% 17.0% 20.0% 17.0%	Trade Asbestos Workers Boilermakers Carpenters Electricians Elevator Constructors Ironworkers Lathers Millwrights Operating Engineers Painters Plumbers Sheet Metal Workers	11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%	Trade Asbestos Workers Bricklayers Carpenters Electrical Workers Elevator Constructors Floor Mechanics Glaziers Ironworkers Lathers Operating Engineers Painters & Pipefitters & Steamfitters Sheet Metal Workers Teamsters & Chauffeurs	9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0% 9.0%

Asbestos Workers 9.0%		Lathers	9.0%
Boilermakers	nakers 9.0% Operating Engi		9.0%
Carpenters	9.0%	Painters	9.0%
Electricians	9.0%	Plumbers	9.0%
Elevator Constructors	9.0%	Sheet Metal Workers	9.0%
Glaziers	9.0%	Other Trades	9.0%
Ironworkers	9.0%		

## "APPENDIX B" OF THE STATE EEO BID CONDITIONS

### SPECIFIC AFFIRMATIVE ACTION STEPS

The following Affirmative Action steps are directed at increasing minority utilization:

(1) The contractor should maintain a file of the names and addresses of each minority and female referred to it by any individual or organization and what action was taken with respect to each such referred individual, and if the individual was not employed by the contractor, and the reasons therefore. If such individual was sent to the union hiring hall for referral and not referred back by the union or if referred back by the union or if referred, not employed by the contractor, the file should document this and the reason therefore.

<u>To Demonstrate Compliance</u>: Maintain a file of the names, addresses, telephone numbers, and craft of each minority and female applicant showing (a) the date of contact and whether the person was hired; if not, the reason, (b) if the person was sent to a union for referral, and the results (c) follow-up contacts when the contractor was hiring.

(2) The contractor should promptly notify the State Contracting Agency when the Union or Unions with which the contractor has collective bargaining agreements does not refer to the contractor a minority or female worker referred (to the union) by the contractor, or when the contractor has information that the union referral process has impeded efforts to meet its goals.

<u>To Demonstrate Compliance</u>: Have a copy of letters sent, or do not claim the union is impeding the contractors' efforts to comply.

(3) The contractor should disseminate its Equal Employment Opportunity policy within its organization by including it in any company newsletters and annual reports; by advertising at reasonable intervals in union publications; by posting of the policy; by specific review of the policy with minority and female employees; and by conducting staff meetings to explain and discuss the policy.

<u>To Demonstrate Compliance</u>: Have a written EEO policy which includes the name and how to contact the contractor's EEO Officer and (a) include the policy in any company policy manuals, (b) post a copy of the Policy on <u>all</u> company bulletin boards (in the office and on all job sites), (c) records, such as reports or diaries, etc., that each minority and female employee is aware of the Policy and that it has been discussed with them, (d) that the policy has been discussed regularly at staff meetings and (3) copies of newsletters and annual reports which include the Policy.

(4) The contractor should continually monitor all personnel activities to ensure that its EEO policy is being carried out, including the evaluation of minority and female employees for promotional opportunities on a quarterly basis and the encouragement of such employees to seek those opportunities.

<u>To Demonstrate Compliance</u>: Have <u>records</u> that the company EEO Officer reviews all: (a) monthly workforce reports, (b) hiring and terminations, (c) training provided on-the-job, (d) minority and female employees quarterly for promotion and encourages them to prepare for and seek promotion. The records should be the EEO Officer's job description, reports, memos, personnel files, etc., documenting the activities for possible discriminatory patterns.

(5) The contractor should disseminate its EEO policy externally by informing and discussing it with all recruiting sources; by advertising it in news media, specifically including minority and female news media; and by notifying and discussing it with all subcontractors.

<u>To Demonstrate Compliance</u>: Have copies of (a) letters sent, at least six months or at the start of each new major contract, to all recruiting sources (including labor unions) requiring compliance with the Policy, (b) advertising, which has the EEO "tagline" on the bottom, and (c) purchase order and subcontract agreement forms will include or make reference to the State EEO Covenant, Appendix A or B of the Ohio Administrative Code 123:2-3-02.

(6) The contractor should make specific and reasonably recurrent oral and written recruitment efforts directed at minority and women's organizations, and training organizations with the contractor's recruitment area.

<u>To Demonstrate Compliance</u>: Have a record either in a follow-up file for each organization or on the reverse of the notification letter sent under Item 1, above, of the dates, individuals contacted and the results of the contract from telephone calls or personal meetings with the individuals or groups notified under Item 1.

(7) The contractor, where reasonable, should develop on-the-job training opportunities and participate and assist in all Department of Labor funded and/or approved training programs (including Apprenticeship) Programs relevant to the contractor's employee needs consistent with its obligations in the Bid Conditions.

<u>To Demonstrate Compliance:</u> Have records of contributions in cash, equipment supplied and/or contractor personnel provided as instructors for Bureau of Apprenticeship and Training approved or Department of Labor funded training programs and records of the hiring and training of minorities and females referred to Company by such programs.

(8) The contractor should solicit bids for subcontracts (and joint ventures) from available minority and female subcontractors engaged in the trades covered by the Bid Conditions, including circulation of minority and female contractors associations.

<u>To Demonstrate Compliance</u>: Have copies of letters or other direct solicitation of bids for subcontracts/joint ventures from minority/female contractors with a record of the specific response and any follow-up the contractor has done to obtain a price quotation or to assist a minority/female contractor in preparing or reducing a price quotation; have a list of all minority/female subcontracts awarded or joint ventures participated in with dollar amounts, etc.

# EXPLANATION OF AN ACCEPTABLE AFFIRMATIVE ACTION PROGRAM:

An Affirmative Action Program is a set of specific and result-oriented procedures to which a Contractor shall apply every good faith effort. The objective of those procedures and efforts is to assure equal employment opportunity. An acceptable Affirmative Action Program will include an analysis of all trades employed by the Contractor within the last year with an explanation of whether Minorities are currently being underutilized in any one or more trades. A necessary prerequisite to the development of a satisfactory Affirmative Action Program is the identification and analysis of problem areas inherent in Minority employment and an evaluation of opportunities for utilization of Minority group personnel.

# Part I - Basic Contents of an Affirmative Action Program:

- 1. Development or reaffirmation of the contractor's EEO policy in all personnel actions.
- 2. Formal internal and external dissemination of contractor's EEO policy.
- 3. Establishment of responsibilities for implementation of the contractor's affirmative action program.

- 4. Identification of problem areas (deficiencies) by organizational units and job classification.
- 5. Establishment of goals and objectives by organizational units and job classification, including timetables for completion.
- 6. Development and execution of action oriented programs designed to eliminate problems and further designed to attain established goals and objectives.
- 7. Design and implementation of internal audit and reporting systems to measure effectiveness of the total programs.
- 8. Compliance of personnel policies and practices with Federal sex discrimination guidelines (41 CFR Part 60-20).
- 9. Active support of local and national community action programs and community service programs, designed to improve the employment opportunities of minorities.
- 10. Consideration of ethnic minorities and women not currently in the work force having requisite skills who can be recruited through affirmative action measures.
- 11. Summary data on applicant flow, hires, terminations and promotions, and training for the last twelve months or the last one hundred applicants, hires, etc., whichever is less.

#### Part II - Analysis of Individual Trades

- 1. The minority population of the labor area surrounding (contractor's) projects.
- 2. The size of the minority unemployment force in the labor area surrounding (the contractor's) projects.
- 3. The percentage of minority work force as compared with the total work force in the immediate labor area.
- 4. The general availability of minorities having requisite skills in the immediate labor area.
- 5. The availability of minorities having requisite skills in the area in which the contractor can reasonably recruit.
- 6. The availability of promotable minority employees within the contractor's organization.
- 7. The anticipated expansion, contraction, and turnover of an in the work force.
- 8. The existence of training institutions capable of training minorities in the requisite skills.
- 9. The degree of training which the contractor is reasonably able to undertake as a means of making all job classes available to minorities.

Goals, timetables and affirmative action commitments must be designed to correct any identifiable deficiencies. Where deficiencies exist and where numbers or percentages are relevant in developing corrective action, the contractor shall establish and set forth specific goals and timetables. Such goals and timetables, with supporting data and the analysis thereof shall be a part of the contractor's written affirmative action program. Where the contractor has not established a goal, its written affirmative action program must specifically analyze each of the factors listed above, and must detail its reason for a lack of a goal. The goals and

timetables should be attainable in terms of the contractor's analysis of its deficiencies and its entire action. Thus, in establishing its goals and timetables, the contractor should consider the results which could be reasonably expected from its good faith efforts to make its overall affirmative action program work. If the contractor does not meet its goals and timetables, the contractor's good faith efforts shall be judged as to whether the contractor is following its program and attempting to make the program work toward the attainment of its goals.

Support data for the above analysis and program shall be compiled and maintained as part of the contractor's affirmative action program. This data should include applicant flow data and applicant rejection ratios indicating minority status.

<u>Compliance Status</u>: No State Contractor's compliance status shall be judged alone by whether or not he reaches his goals and meets his timetables. Rather each Contractor's compliance posture shall be reviewed and determined by reviewing the contents of his program, the extent of his adherence to his program and his good faith efforts to make his program work toward the realization of the program's goals within the timetables set for completion.

## "APPENDIX C" OF THE STATE EEO BID CONDITIONS FEMALE UTILIZATION GOALS

OAC 123:2-3-05 Required utilization analysis and goals

(A) Each state-involved contractor shall include in his/her affirmative action program the information and analysis required pursuant to part IV 401-C of appendix A of rule 123:2-1-01 of the Administrative Code, in addition to female utilization requirements pursuant to the governor's "Executive Order 84-9" and this rule.

(B) As required by the governor's "Executive Order 84-9", the utilization of women shall be, at a minimum, that currently in use by the federal government as of February 15, 1984. This requirement stated at C.F.R. part 60-4 is 6.9 percent utilization of women. This requirement shall remain at 6.9 percent unless further amended by the governor in a subsequent order. This requirement shall be met by a determination of work hours utilized in the same manner as minority utilization hours are calculated.